

# overnment Australia

Infrastructure

# Infrastructure as a system

Delivering outcomes



Managing and planning infrastructure as a system drives more informed decisionmaking leading to higher quality, faster and cheaper infrastructure solutions that better align to the needs of people and places.

#### Current state

The infrastructure underpinning the prosperity and liveability of our cities and regions is more connected, interdependent and complex than ever. Current planning and delivery processes do not enable a holistic approach to delivering outcomes. A whole of system approach will ensure the sector delivers the outcomes Australians need.

#### Where do we want to get to?

- Managing infrastructure as an integrated system.
- Reliable, transparent and consistent investment pipelines.
- Adoption of portfolio approaches to infrastructure planning.
- Implementation of robust benchmarking.
- A culture of continuous learning embedded across the sector.



'The nature of our projects and environment has changed dramatically - all projects impact each other and are literally or digitally interconnected.'

Industry stakeholder

### What are the key principles that will guide how we get there?

- Infrastructure should be managed and developed as an integrated system
- Transparent investment pipelines should provide visibility of future demand.
- Owners should adopt portfolio approaches to infrastructure planning to drive investment in new technologies
- National and jurisdictional benchmarking frameworks should be in place to drive performance
- Continuous improvement should be driven through identifying, distilling and sharing best practice

### Infrastructure as a system

#### Recommendations

2.1: Improve infrastructure value for money by ensuring solutions are developed as interventions within an infrastructure system

2.2: Enhance resource, skills, and capability planning across the infrastructure sector by developing reliable, transparent and consistent investment pipelines.

2.3: Progressively adopt portfolio approaches to infrastructure planning to drive investment in new technologies and solutions, and improve the consistency, quality and speed of delivery and value for money.

2.4: Improve visibility of project and asset performance and best practice and enhance infrastructure value for money by developing and implementing robust benchmarking frameworks

2.5: Embed a culture of continuous learning across the infrastructure sector to support better, faster and cheaper and more innovative infrastructure solutions and delivery

'We need a central function for cost benchmarking to develop a real understanding of cost, and dispassionate analysis of what goes wrong or right in infrastructure'

State government stakeholder